

Delivery System Reform Incentive Payments (DSRIP) Menu

TMF Health Quality Institute April 10, 2012



DSRIP Menu Outline

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- DSRIP Menu
- Comments on the DSRIP
- DSRIP Menu Vision Revisited
- Resources/Contacts



A DSRIP Menu Vision



Expand Behavioral Health Care Access: Driver Diagram

Aim and Outcome Secondary Drivers Primary Drivers Improved access to behavioral health services through technology assisted services and Care Access enhanced service availability. **Patient Engagement (HCAHPS) Care Experience Patient Satisfaction (HCAHPS) Deliver better Early Intervention Services Care Utilization** care, improve Appropriateness of care health at lower **Evidenced-based care** costs. **Care Quality** Care Coordination Efficiency of service delivery **Preventive Services Health Behaviors Educational Services Collaborate with community partners Expand residency training slots** Workforce **Expand behavioral health workforce Transformation** Develop training plan and curriculum **Measurements:** •30-day readmission rate for behavioral health/substance abuse. • Admission rate for behavioral health/substance abuse.



DSRIP Structure



DSRIP Structure

Category I: Infrastructure Development

Lays the foundation for the delivery system through investments in people, places, processes and technology.

Category II: Program Innovation & Redesign

Pilots, tests and replicates innovative care models.

Category III: Quality Improvements

Disseminates up to four interventions in which major improvements can be achieved within four years.

Category IV: Population-based Improvements

Requires all RHPs to report on the same measures across six domains.



DSRIP Structure

- The DSRIP Menu includes four categories.
- Each Category has 5-10 Project Areas.
- Each Project Area has approximately 1-10 Focuses/Interventions.
- Each
 Focus/Intervention
 has at least one
 corresponding
 measure.

	DSI	RIP CA	TEGO	RY
	I	II	III	IV
Number of Project Areas	9	9	5	6
Number of Interventions /Focus Areas	27	32	12	15



DSRIP Menu



Category I: Infrastructure Development

- Expand health care access (primary and specialty care, behavioral health/substance abuse).
- Enhance HIE/HIT for Performance Improvement and Reporting Capacity.
- Implement/expand Telehealth.
- Develop a Patient-Centered Medical Home model infrastructure.
- Enhance Public Health Preventive Services and Emergency Management Services.
- Implement a Disease or Care Management Registry.



	Project Area		Intervention	Outcome Measures
		A	Implement technology-assisted services (telemedicine, telephonic guidance) to support or deliver behavioral health.	# of patients receiving behavioral health services through new technology
	Expand	^	Develop individual health management strategies to address personal and social barriers impeding access to services.	# of patients receiving health management intervention
1	Behavioral Health Access	В	Provide an early intervention for a targeted behavioral health population to prevent unnecessary use of services in a specified setting (i.e., the criminal justice system, ER, urgent care etc.).	services for the right patient,
		С	Enhance service availability (i.e., hours, clinic locations, transportation, mobile clinics) to appropriate levels of care.	% of behavioral health care encounters.



	Project Area		Intervention	Outcome Measures
		D	Collaborate with community partners to explore and develop a long-term Crisis Intervention/Stabilization unit.	% of inpatient and outpatient behavioral health services
1	Expand Behavioral Health Access	E	Develop workforce enhancement initiative(s) to support access to providers (i.e., physicians, psychiatrists, psychologists LMSW, LRC, LMFT) in underserved markets and Areas.	# of behavioral health providers
		F	Expand residency training slots for psychiatrists, child psychiatrists, psychologists and mid-level behavioral health practitioners (LMSW, LPC, LMFT).	# of residents trained # mid-level providers trained



	Project Area		Intervention	Outcome Measures
		Α	Enhance service availability (hours, clinic locations, urgent care, transportation, mobile clinics) to appropriate levels of care.	# of primary care encounters Length of time to 3rd available routine appointment
2	Expand Primary Care Access	В	Develop a system for primary care provider recruitment and retention.	# of primary care providers # of primary care encounters
		С	Develop Workforce Enhancement Initiative(s) to Support Access to Providers in Underserved Markets and Areas (Nurse Practitioners, Physician Assistants, nurses, educators, etc.) to be integrated into primary care.	# of physicians trained # of providers trained



	Project Area		Intervention	Outcome Measures
		Α	Enhance service availability (hours, clinic locations, transportation, mobile clinics).	# of specialty care encounters
		В	Implement facilitated referral programs and excellent communication between primary care and other health care consultants.	# of electronic specialty care referrals
3	Expand Specialty Care Access	С	Develop and expand use of telehealth to increase access to care in fields consistent with CMS and Accreditation Standards.	# of patients receiving specialty care using telehealth
		D	Develop Workforce Enhancement Initiative(s) to Support Access to Providers in Underserved Markets and Areas.	# of specialty health providers



	Project Area		Intervention	Outcome Measures
		А	Generate data reports to prioritize RHP decisions for quality improvement initiatives.	# of metrics
4	Enhance Health Information Exchange and Health Information Technology for Performance Improvement and Reporting Capacity	В	Capture race, ethnicity and language as self reported.	# of clinical settings % of patient with race, ethnicity and language data reported
		С	Recruit and/or train staff to lead analyses (including data analytics, performance benchmarking, and implementation science) of population management and performance improvement methodologies.	# of people recruited and trained



	Project Area		Intervention	Outcome Measures
	Enhance Health Information Exchange and Health	D	Facilitate coordination of care by leveraging health information exchange.	# of records available between inpatient and outpatient clinics
4	Information Technology for Performance Improvement and Reporting Capacity	Ε	Screen patients for health literacy using evidenced-base tool.	# of patients screened



	Project Area		Intervention	Outcome Measures
	Implement	А	Establish a telehealth program/network to provide additional health care services (i.e., home health, self-care, and translation services).	# of patients receiving health care services through telehealth
5	and/or Expand Telehealth	В	Use telehealth to deliver psychosocial and community-based nursing services to promote independence at home.	# of patients receiving psychosocial services



	Project Area		Intervention	Outcome Measures
6	Implement Disease or Care	Α	Create longitudinal registry databases of health care utilization and services for patients with common chronic diseases and/or ambulatory sensitive conditions.	# of providers receiving monthly registry reports on their patients with selected conditions # of providers meeting monthly with panel manager and care team to red-flag patients to receive outreach by phone, mail or in-person.
	Management Registry	В	Collaborate with health departments to develop a longitudinal database of epidemiological data.	# of providers receiving monthly reports on their patients with selected conditions
		С	Use/Maintain the ImmTrac, Texas Immunization Registry.	# of patients reported in ImmTrac, Texas Immunization Registry



	Project Area		Intervention	Outcome Measures
	Develop Patient-	Α	Redesign care delivery, in accordance with medical home recognition program, or expand scope to a specified population/community.	# of clinics that will be using the medical home model with eligible patients assigned
7	Centered Medical Home Model Infrastructure	В	Promote education and training for providers and patients related to the Patient-Centered Medical Home model.	# of educational opportunities for providers and patients



	Project Area		Intervention	Outcome Measures
8	Enhance Public Health Preventive Services	Α	Enhance service availability (hours, clinic locations, transportation, mobile clinics) to appropriate levels of care.	% of encounters

	Project Area		Intervention	Outcome Measures
	Improve or Expand		Reduce the transfer time from ED to ED by ambulance to 2 hours or less.	Average transfer time by ambulance
9	Emergency Medical Services	Α	Reduce and eliminate the number of transfers by private vehicle from ED to ED.	Proportion of transfers from ED to ED by private vehicle



- Strategies to impact Potentially Preventable Events.
- Mechanisms to test provider financing models.
- Health promotion and disease prevention models.
- Innovations in provider training and capacity.
- Behavioral/Substance Abuse care models.
- Telehealth innovations.
- Strategies to reduce inappropriate Emergency Department use.
- Supportive care models.



	Project Area		Intervention	Outcome Measures
		Α	Implement an evidence- based care coordination model in a target population.	Potentially preventable admissions rate and potentially preventable readmissions rate
1	Reduce Potentially Preventable	В	Implement post-discharge support for target population admitted to a hospital.	% of incidence of presentation to ED due to lack of medication availability and understanding, and delayed follow-up by providers
	Admissions/ Readmissions (PPA/PPR)	С	Implement programs that link patients with multiple hospitalizations in one year to home/non-hospital resources that will reduce demand for inpatient care.	% admitted of top 5 PPR % of patients satisfied with referral process



	Project Area		Intervention	Outcome Measures
		Α	Develop a shared savings model between providers and payers.	TBD by RHP
2	Test Financing Mechanisms for Providers	В	Create patient-directed wellness pilot that includes incentives, such as health navigation with flexible wellness accounts.	Number of participants. Monitor costs, savings, and clinical outcomes.



	Project Area		Intervention	Outcome Measures
3	Develop Innovations in Health	АВ	Formalize relationships and referrals to community partners that have capacity to promote wellness and healthy behaviors. Utilize Community Health Workers (CHW) to expand access to health promotion and disease prevention behavior within current health promotion programs in RHP. Establish self-management education programs in community settings including self-enrollment in the program and appropriate follow-up with a health care	Documented promotion of wellness and health behaviors. Develop CHW positions in RHP health promotion programs to assist/promote disease prevention education. % of retention and graduation rates for established classes
		С	professional. Engage in wellness at non-medical locations using CHWs.	# of new self management programs



	Project Area		Intervention	Outcome Measures
	Develop Innovations in Health Promotion/ Disease Prevention	D	Engage in population-based campaigns or programs to promote healthy lifestyles using new media such as social media and text messaging in an identified targeted population.	% of target population reached through new media components of healthy lifestyles campaigns or programs
3		Е	Implement a program to increase early enrollment in prenatal care.	%% of first trimester enrollment %% of women with no prenatal care
		F	Implement evidenced-based strategies to reduce low birth weight and preterm birth.	%% of preterm birth and low birth weight



	Proje	ct Area		Intervention	Outcome Measures
	Develop G Innovations in Health Promotion/ Disease Prevention H		Implement evidenced-based strategies to reduce tobacco use.	%% of tobacco use in target population and documentation of provider counseling	
		Н	Implement evidence-based strategies to increase exclusive breast feeding.	## of newborns who received exclusive breast milk feedings during the newborn's entire hospitalization (JC PC-05)	



	Project Area		Intervention	Outcome Measures
Develop Innovations in Health	1	Implement evidence-based strategies to increase screenings for targeted populations.	% of target population screened	
	Promotion/ Disease Prevention	J	Implement prevalence testing for high risk diseases as determined by Public Health Authority	% of target population screened



	Project Area		Intervention	Outcome Measures
	Dovolon	Α	Implement an integrated multi-disciplinary care system to promote team-based care.	Evidence of system plan that includes job descriptions and care pathways
4	Develop Innovation for Provider Training and Capacity	В	Develop chronic care multi- disciplinary training programs for nurses, pharmacists, social workers, registered dietitians and physicians.	% of multi-disciplinary team who participated in training program.



	Project Area		Intervention	Outcome Measures
	Enhance	Α	Develop care management function that integrates the primary and behavioral health needs of individuals.	Evaluation report of integrated care management services including rate of urgent care sought by individuals served Cost benefit analysis
5	Behavioral Health Services	В	Co-locate primary and behavioral health care services.	# of integrated health providers # of encounters
		С	Provide telephonic psychiatric and clinical guidance to all participating primary care providers delivering services to behavioral patients regionally.	# of integrated health providers # of encounters



Project Area		Intervention	Outcome Measures
	D	Establish post-discharge support for behavioral health/ substance abuse.	% of targeted population who received post discharge support from collaborative partner
Enhance Behavioral Health		Recruit, train and support consumers of mental health services to be providers of behavioral health	## of encounters provided by peer mentors
Services	Е	services as volunteers, paraprofessionals or professionals within the system.	Rate of non-urgent care seekers



	Project Area		Intervention	Outcome Measures
		Α	Leverage state government agencies, industry, and other organizations to offer online education to rural physician offices.	Online telehealth curriculum and % enrolled in telehealth curriculum
6	Innovate in Telehealth	В	Provide psychosocial, clinical, and behavioral case management services to promote independence and patient self-management at home via telehealth delivered by case managers who are integrated into primary care practices.	%% of eligible patients using telehealth for care



	Project Area		Intervention	Outcome Measures
		Α	Create a sustainable supportive care program to improve the quality of life of patients living with chronic or terminal conditions and to further engage care providers in the clinical benefits of supportive care.	%% of at-risk patient populations receiving outpatient supportive care service
7	Innovate in Supportive Care	В	Standardize supportive care - decision-making with evidence- based protocols and documented health records to ensure that patient preferences are discussed/recorded.	_# hospitals/partners % of patients who show improved understanding of supportive care % of patients who use supportive care
		С	Partner with community-based organizations to address pain and other supportive care issues with patients.	# of partners who have a supportive care program. % of patients who are referred to supportive care

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	Project Area		Intervention	Outcome Measures
8	Reduce inappropriate Emergency Department (ED) Use	АВ	Standardize elements of an interdisciplinary supportive care team dedicated to alleviating patient suffering in a manner that prioritizes pain control, spiritual care and patient/family preferences. Establish ED care teams.	%% of documented patients seen by the supportive care service %% of documented bereavement support services for families of patients who died while being seen by the supportive care service %% of admit decision time to ED departure time for admitted patients (NQF 0497)
		С	Reduce ED visits by identifying frequent users' needs.	# ED visits of target population for non-emergency diagnoses
		D	Develop and implement triage protocol.	# of ED visits for target population for non-emergency diagnoses



	Project Area		Intervention	Outcome Measures
9	Improve Patient Experience of Care	Α	Survey patients using CAHPS Patient-Centered Medical Home (PCMH) Item Set.	Results of HCAHPs PCMH composite measures (Providers pay attention to your mental or emotional health {adult only}; providers support you in taking care of your own health; providers discuss medication decisions {adult only})
		В	Survey patients using CAHPS Cultural Competence Item Set.	Results of HCAHPs Cultural Competence composite measures (doctors are polite and considerate; doctors give advice on staying healthy; doctors are caring and inspire trust)



Category III: Quality Improvements

- Congestive heart failure
- Asthma
- HIV
- SCIP
- Perinatal Outcomes
- PPA/PPR
- Emergency Care
- MDROs/CDI
- Facility-acquired pressure ulcers
- Birth Trauma



DSRIP Category III – Quality Improvements

Project Area		Focus	Outcome measures
Chronic		Congestive Heart Failure	Documentation of discharge instructions (HF-1) and time interval between discharge and follow-up appointment Evaluation of LVS function (HF-2 ACEI or ARB for LVSD (HF-3) Adult smoking cessation advice/counseling (HF-4)
Disease	В	Asthma	Relievers for inpatient asthma (age 2 years through 17 years) (CAC-1) Systemic corticosteroids for inpatient asthma (CAC-2) Home management plan of care document given to patient/caregiver (CAC-3)



DSRIP Category III – Quality Improvements

	Project Area		Focus	Outcome measures
1	Chronic Disease	С	HIV	% of patients, regardless of age, with a diagnosis of HIV/AIDS with at least one medical visit in each 6-month period with a minimum of 60 days between each visit (NQF-0403) % of patients with CD4+ cell count or CD4+ cell percentage performed at least once every 6 months (NQF 0404) Patients with viral load below limits of quantification or patients with viral load not below limits of quantification who have a documented plan of care (NQF 0406) % of patients prescribed potent antiretroviral therapy (NQF 0407) Patients with viral load below limits of quantification or patients with viral load not below limits of quantification who have a documented plan of care (NQF 0406) % of patients with CD4+ cell count or CD4+ cell percentage performed at least once every 6 months (NQF 0404)



	Project Area		Focus	Outcome measures
			Surgical Site Infections (SSI)	SCIP-Inf-1 (prophylactic ABX received within one hour prior to surgical incision)
				SCIP-Inf-2 (prophylactic ABX selection for surgical patients)
	Healthcare			SCIP-Inf-3 (prophylactic ABX discontinued within 24 hours after surgery end time - 48 hrs post op for cardiac surgery)
2	Acquired Conditions	Α		SCIP-Inf-4 (cardiac surgery patients with controlled 6 a.m. post-operative blood glucose)
				SCIP-Inf-9 (urinary catheter removed for post- operative day 1 or post-operative day 2 with day of surgery being day zero)
			SCIP-Inf-10 (surgery patients with perioperative temperature management)	
				Reduce SSI rate (# of SSIs/# of patients)



	Project Area		Focus	Outcome measures
	Healthcare	В	MDROs/CDI	Prevalence rate of targeted organism (as reported in the NHSN CDI/MDRO module)
2		С	Facility-acquired pressure ulcers	Reduction in hospital-acquired pressure ulcers, Stage II or greater (NQF 0201)



	Project Area		Focus	Outcome measures
		Α	Birth trauma	Incidents of birth trauma (NQF 0474)
3	Perinatal	В	Antenatal corticosteroid administration	Patients at risk of preterm delivery at ≥24 and <32 weeks gestation receiving antenatal corticosteroids prior to delivering preterm newborns (NQF 0476)
	Outcomes	С	Non-medically indicated delivery < 39 weeks	Patients with elective vaginal deliveries or elective cesarean sections at ≥ 37 and < 39 weeks of gestation completed (Joint Commission PC-01)



	Project Area		Focus	Outcome measures
		A	Potentially Preventable Admissions/ Readmissions	rate
	Potentially Preventable			% of target patients who have a timely follow-up appointment (between 3 days and 2 weeks post-discharge)
4	Admissions/ Readmissions	В	Behavioral Health - Potentially Preventable Admissions/ Readmissions	Potentially preventable admissions rate and potentially preventable readmissions rate
		В		% of behavioral health patients who have a timely follow-up appointment (between 3 days and 2 weeks post-discharge)



	Project Area		Focus	Outcome measures
5	Emergency Care	А	Calculate baseline admit decision time to ED departure time for admitted patients.	Admit decision time to ED departure time for admitted patients (NQF 0497)



Category IV: Population-based Improvement

- At-risk populations
- Preventive Health
- PPAs/PPRs
- Patient-centered health care
- Cost and Utilization
- Emergency Department



	Project Area		Intervention	Outcome Measures
1	At-risk	А	Congestive Heart Failure	Heart failure admission rate (NQF 0330) % of admissions meeting CHF core measures
	populations	В	Diabetes	Rate of lower-extremity amputation among patients with diabetes (NQF 0285)



	Project Area		Intervention	Outcome Measures
			Immunizations	The percentage of patients age 5-64 with a high-risk condition or age 65 years and older who received the pneumococcal vaccine (NQF 0617)
		А		The percentage of patients discharged during October, November, December, January or February with pneumonia, age 50 and older, who were screened for influenza vaccine status and were vaccinated prior to discharge, if indicated (NQF 0149)
2	Preventive Health			The percentage of adolescents who had the recommended immunizations by their 13th birthday (NQF 1407)
		В		The proportion of the hospitals' employees who were vaccinated for flu during the current flu season
			Diabetes	Diabetes long-term complications admission rate (NQF 0274) Diabetes short-term complications admission rate (NQF 0272)
			Smoking	Tobacco use assessment measure (NQF 28a)
		С	cessation	Tobacco cessation intervention measure (NQF 28b)



	Project Area		Intervention	Outcome Measures	
		Α	Behavioral health & substance abuse	30-day readmission rate for behavioral health/substance abuse Admission rate for behavioral health/substance abuse	
		В	COPD	30-day readmission rate for behavioral health/substance abuse Admission rate for behavioral health/substance abuse 30-day readmission rate for COPD Admission rate for COPD 30-day readmission rate for diabetes Uncontrolled diabetes admission rate (NQF 0638) 30-day readmission rate Admission rate Admission rate for stroke 30-day, all-cause, risk-standardized readmission rate	
3	Potentially Preventable Admissions/	С	Diabetes	health/substance abuse Admission rate for behavioral health/substance abuse 30-day readmission rate for COPD Admission rate for COPD 30-day readmission rate for diabetes Uncontrolled diabetes admission rate (NQF 0638) 30-day readmission rate Admission rate Admission rate for stroke 30-day, all-cause, risk-standardized readmission rate following heart failure hospitalization (NQF 0330)	
	Readmissions	D	All-cause	, and the second	
		Ε	Stroke	Admission rate for stroke	
		F	Congestive Heart Failure	following heart failure hospitalization (NQF 0330)	



	Project Area		Intervention	Outcome Measures
4	Patient- centered Health Care	А	Patient satisfaction	Ratings for the following composite HCAHPS and CAHPS domain survey question areas: Your care from doctors; your care from nurses, the hospital environment and when you left the hospital
	ricardi carc	В	Medication management	Medication reconciliation levels in discharged inpatient population (NQF 0646)



	Project Area		Intervention	Outcome Measures
5	Cost Utilization	Α	Outpatient imaging	The proportion of MRI's of the lumbar spine with a diagnosis of low back pain with and without the patient having claims-based evidence of prior antecedent conservative therapy (NQF 0514)

	Project Area		Intervention	Outcome Measures
6	Emergency Department	А	Admit decision time to ED departure time	Admit decision time to ED departure time for admitted patients (NQF 0497)



Comments on the DSRIP

Example



Comments on the DSRIP

 Access the DSRIP at: http://www.hhsc.state.tx.us/1115waiver.shtml



Comments on DSRIP (example)

• Review Category III.

	Project Area		Focus	Outcome measures
	Potentially Preventable	Α	Potentially Preventable Admissions/ Readmissions	Potentially preventable admissions and potentially preventable readmissions. Percentage of target patients who have a timely follow-up appointment (between 3 days and 2 weeks post-discharge).
4	Admissions/ Readmissions	В	Behavioral Health - Potentially Preventable Admissions/Readmissions	Potentially preventable admissions and potentially preventable readmissions. Percentage of Behavioral Health patients who have a timely follow-up appointment (between 3 days and 2 weeks post-discharge).



Comments on DSRIP (example cont.)

• Existing Measure comment -- Fill out the tab labled "Cat III".

Project Area /Focus	Outcome measures	Reasonable Project Area?	Reasonable Measure?	Availability of data to measure?	Comments
Project Area 4, Focus B.	Potentially preventable admissions and potentially preventable readmissions. Percentage of Behavioral Health patients who have a timely follow-up appointment (between 3 days and 2 weeks post-discharge).	Yes	No	Yes	Change 3d – 2w to 3d - 7d.



Comments on DSRIP (example cont.)

• New Measure Comment -- Fill out the tab labeled Cat III.

	Project Area		Focus	Outcome measures
4	Potentially Preventable	В	Behavioral Health - Potentially Preventable Admissions/Readmissions	Potentially preventable admissions and potentially preventable readmissions. Percentage of Behavioral Health patients who have a timely follow-up appointment (between 3 days and 2 weeks postdischarge).
•	Admissions/ Readmissions	С	Substance Abuse - Potentially Preventable Admissions/Readmissions	Potentially preventable admissions and potentially preventable readmissions. Percentage of Substance Abuse patients who have a timely follow-up appointment (between 3 days and 7 days post-discharge).



Comments on DSRIP

- Send updated excel workbook with comments to TX-DSRIP@tmf.org by April 24, 2012 for consideration.
- Comments will be reviewed by TMF and HHSC.



A DSRIP Menu Vision Revisited



Expand Behavioral Health Care Access: Driver Diagram

DSRIP Menu

Secondary Drivers

Primary Drivers

I. 1A; I.1C; II.5A; II.5B; II.5C; Improved access to behavioral health services through technology assisted services, enhanced service availability, co-locations and integrated behavioral and primary care health management.

Care Access

II.9A; II.9B

Patient Engagement (HCAHPS)
Patient Satisfaction (HCAHPS)

Care Experience

I.1B; III.4B;

Early Intervention Services
Appropriateness of care
Timeliness of Appointments

Care Utilization

I.1A; I.1B; I.1C; I.1D; I.1E; I.1F; II.5D; IV.4A Evidenced-based care Care Coordination Post Discharge support Efficiency of service delivery

Care Quality

I1B; II2B; II5D; IV3A

Preventive Services Educational Services

Health Behaviors

I.1D; I.1E; I.1F; II.5E; Collaborate with community partners
Expand residency training slots
Expand behavioral health workforce
Develop training plan and curriculum

Workforce Transformation

AIM AND OUTCOME

Deliver better care Improve Health Lower Costs



Resources/Contacts

- http://www.hhsc.state.tx.us/1115-waiver.shtml.
 - DSRIP Menu
 - DSRIP Stakeholder Comment Instructions
 - DSRIP Stakeholder Comment Powerpoint
- For any questions, comments, or concerns, please contact TX-DSRIP@tmf.org.